

# NORTHWEST FIRE DISTRICT

## FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM



FOR FISCAL YEARS ENDING  
JUNE 30, 2011 – JUNE 30, 2015

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## CAPITAL IMPROVEMENT PROGRAM (CIP) OVERVIEW / PROCESS

### Capital Project Planning

The Northwest Fire District utilizes a formal practice to perform an annual review of the multi-year Capital Improvement Program (CIP). As a primary management decision making tool for the District, the CIP formally depicts those capital projects, be it new or replacement, that have been determined to have a high project priority. High priority capital projects are those that have been assessed to be vital in maintaining District infrastructure as well as continuing delivery of quality fire-rescue services to the District community.

The District views capital expenditures at a two-tier level, that is, certain nominal capital asset expenditures will be budgeted in the normal departmental operating budget process while other types of significant capital project expenditures are to be included in the multi-year CIP.

**Capital Project Definition:** Through its adopted financial policies, the District has defined a capital project as one expected to have an estimated useful life greater than ten years and an estimated cost of \$30,000 or more. Capital projects include the purchase of land, construction / purchase / or major renovation of buildings, and purchase of fire-rescue equipment and vehicles. Capital projects typically have one or more of the following characteristics: (1) expenditures which take place over one or more years, requiring continuing funding sources beyond a single fiscal year; (2) various funding resources including debt; (3) a systematic acquisition over an extended period of time, and; (4) scheduled replacement of physical assets.

In conjunction with performing an annual assessment of the District's capital improvement needs, a schedule is updated annually for the replacement of its non-infrastructure capital assets. Asset replacement is primarily predicated on asset condition and useful life cycle. Within the funding resources available each fiscal year, the District will replace these assets according to the aforementioned schedule.



## CIP OVERVIEW / PROCESS (Continued)

Although District capital projects are scheduled for a five-year plan, only those projects during the first year of the plan are adopted as part of the District's annual budget. The remaining years within the District's CIP serve as a guide for future planning and are subject to annual review and modification in subsequent years.

### **Capital Financing Plan**

The District utilizes a combination of funding sources for financing its capital program. Primary to the District's capital plan is the establishment and maintenance of a Capital Projects Reserve Fund for the specific purpose of accumulating funds for future capital expenditures and thus maximizing the pay-as-you-go method of financing. Additional funding sources that can be utilized include outside revenues, tax levy revenues, grants, capital project fund balances, lease purchase or other debt instruments, and general obligation bonds. In conjunction with the District's annual CIP review and update, extensive analysis of funding resources is performed to ensure capital project expenditure requirements are adequately funded over the five-year plan. Given today's unpredictable nature of projecting CIP project costs, project contingency costs where appropriate are included in determining total funding sources required for project completion.

### **Impact On The Operating Budget**

Although the District prepares a separate Capital Budget from the Operating Budget, the two budgets are linked. The completion of certain capital projects is the beginning of recurring costs for the operating budget. These recurring costs can include staffing, operating, and maintenance costs associated with new facilities as well as debt service payments for debt-financed projects. Each individual capital project is evaluated for the impact of recurring costs on the operating budget and the calculated cost impact is included in the five-year plan. These costs are reflected on the individual capital project profiles which are contained in the CIP Project Profile Schedules in this document.



## CIP OVERVIEW / PROCESS (Continued)

### **CIP Process**

In mid-fall the District CIP process begins with the Department of Finance meeting with the District CIP Project Officer and CIP department liaisons to review guidelines, formats, etc., for the upcoming CIP. Based on the guidance provided at this meeting, District CIP department liaisons work with the CIP Project Officer in developing new requested CIP projects as well as updating ongoing CIP projects. The CIP Project Officer meets with the Department of Finance to review and finalize a preliminary or proposed CIP for the upcoming budget year. Careful analysis is made of how capital project expenditures are calculated, potential cost impacts on the operating budget, and financing sources to be utilized.

Upon completion of a summarized schedule of proposed CIP projects for the upcoming budget year, the schedule is submitted to the District Fire Chief for initial review and subsequent finalization of the proposed CIP project schedule. Once the District Fire Chief has approved a final proposed CIP project schedule, the schedule is submitted to the District CIP Evaluation Committee for review and final recommended adjustments, if any, for each CIP project on the proposed CIP project Schedule. The District CIP Evaluation Committee examines each project in terms of its cost impact, funding resources, and overall benefit of the CIP project to the District. The ultimate value of this process is to identify and rank those CIP projects on their importance/impact to the strategic mission of the District. As a result of this process, the proposed CIP project schedule may be revised before submission to the District Fire Board.

At this point in the process, a recommended CIP five-year plan is publically presented to the District Fire Board for an initial review and consideration session. The primary purpose of this session is to have the District Fire Board examine CIP project priorities, expenditure outlays, funding sources, and operating budget impacts including debt service requirements. Further meetings may be scheduled by the District Fire Board to further discuss recommended projects and make revisions/additions based on Board priorities and public concerns. The process culminates when the Board formally adopts the Capital Improvements Program. As previously addressed, those CIP projects included in the first year of the plan are adopted as part of the Districts overall annual budget.



**CIP PROJECTS OVERVIEW FY 2010 - 2011 through FY 2014 - 2015**

<b>Program/Department</b>	<b>Project Description</b>	<b>Start Date</b>	<b>Completion Date</b>	<b>Projected 5-Year Project Cost</b>
<b>Construction Program</b>				
Facilities	Facility Replacement Plan	07/2010	06/2014	566,040
Facilities	Fleet Facility Improvements	07/2010	06/2011	671,000
Facilities	Rebuild Station 30	07/2009	06/2010	4,263,992
Facilities	Rebuild Station 32	07/2009	06/2010	3,332,723
Facilities	Central Services Campus - Training	03/2005	06/2011	8,050,000
	<i>Construction Program Subtotal</i>			16,883,755
<b>Operations Program</b>				
Fire/Rescue Services	Thermal Imaging Camera Replacement	07/2010	06/2011	27,880
Fire/Rescue Services	Monitor/Defibrillator Replacement	07/2010	06/2011	560,541
Fire/Rescue Services	SCBA Air Packs Replacement	07/2012	06/2013	750,000
Fire/Rescue Services	Electronic Patient Care Reporting	07/2010	06/2011	338,540
Fleet Services	Vehicle Replacement	07/2009	06/2015	5,154,064
	<i>Operations Program Subtotal</i>			6,831,025
<b>Technology Program</b>				
Technical Services	Video Conferencing System	07/2011	06/2012	287,500
Technical Services	Network Upgrades	07/2008	06/2013	479,931
Technical Services	First Watch Episodic Monitoring	07/2010	06/2011	56,002
Technical Services	Server Replacement	07/2009	06/2013	57,000
	<i>Technology Program Subtotal</i>			880,433
<b>Communications Program</b>				
Communications Services	County Dispatch - CAD	07/2010	06/2011	1,250,000
	<i>Technology Program Subtotal</i>			1,250,000
	<b>CIP Projects Total</b>			<b>\$ 25,845,213</b>





**CIP PROJECTS EXPENDITURES SUMMARY SCHEDULE**

*Five-year CIP Expenditures Summary*

<i>Expenditure Category</i>	<i>Adopted Year 1 FY 2010-11</i>	<i>Projected Year 2 FY 2011-12</i>	<i>Projected Year 3 FY 2012-13</i>	<i>Projected Year 4 FY 2013-14</i>	<i>Projected Year 5 FY 2014-15</i>	<i>Projected Five-year Program</i>
Land & Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Buildings & Improvements	13,072,018	-	86,400	360,000	-	13,518,418
Professional Services	75,000	-	-	-	-	75,000
Utilities	824,000	-	-	-	-	824,000
Engineering & Architectural	688,592	-	-	-	-	688,592
Equipment & Furniture	1,274,689	-	750,000	-	-	2,024,689
Computers & Software	1,739,422	379,792	226,709	-	-	2,345,923
Vehicles	871,764	919,000	924,000	1,659,000	391,000	4,764,764
Contingency	1,089,237	142,379	131,211	201,900	39,100	1,603,827
<b>Total</b>	<b>\$ 19,634,722</b>	<b>\$ 1,441,171</b>	<b>\$ 2,118,320</b>	<b>\$ 2,220,900</b>	<b>\$ 430,100</b>	<b>\$ 25,845,213</b>



**CIP PROJECTS FUNDING SOURCE SUMMARY SCHEDULE**

*Five-year CIP Summary of Funding Sources*

<i>Funding Category</i>	<i>Adopted Year 1 FY 2010-11</i>	<i>Projected Year 2 FY 2011-12</i>	<i>Projected Year 3 FY 2012-13</i>	<i>Projected Year 4 FY 2013-14</i>	<i>Projected Year 5 FY 2014-15</i>	<i>Projected Five-year Program</i>
District Bond Funds	\$ 15,628,947	\$ -	\$ -	\$ -	\$ -	\$ 15,628,947
District Capital Funds	684,597	-	508,200	-	215,050	1,407,847
District General Funds	1,702,311	1,211,171	1,010,120	2,220,900	215,050	6,359,552
District Grant Funds	1,618,867	230,000	600,000	-	-	2,448,867
<b>Total</b>	<b>\$ 22,955,900</b>	<b>\$ 2,882,342</b>	<b>\$ 3,728,440</b>	<b>\$ 4,441,800</b>	<b>\$ 645,150</b>	<b>\$ 25,845,213</b>

**CIP PROJECTS OPERATING BUDGET IMPACT SUMMARY SCHEDULE**

<i>Funding Category</i>	<i>Adopted Year 1 FY 2010-11</i>	<i>Projected Year 2 FY 2011-12</i>	<i>Projected Year 3 FY 2012-13</i>	<i>Projected Year 4 FY 2013-14</i>	<i>Projected Year 5 FY 2014-15</i>	<i>Projected Five-year Program</i>
District General Funds	\$ 1,195,453	\$ 2,693,941	\$ 2,763,983	\$ 2,826,446	\$ 2,891,425	\$ 12,371,247



## CIP PROJECT PROFILE SCHEDULES

### **Project Detail Profiles**

The attached CIP project profiles provide the reader with detailed insight into each District CIP project included in the five-year program. In addition to providing capital expenditure details and funding source details, the individual project profiles reflect the projected impact of recurring costs on the operating budget over the five-year program.



**Northwest Fire District Five-Year Capital Improvement Plan  
Project Profile**



**CIP Project Name/ID Code:** Central Services Campus/Training      **New**  **Replacement**   
**Start Date:** 03/2005      **End Date:** 06/2011

**Project Description:** Construction of a new central services campus over 12 acres, Phase I.

**Project Justification:** It is essential to build a new central services campus that will house administration, training, LSS.

Capital Outlay Expenditure Category Summary	Prior FY(s)	Adopted FY 2010-11 Expenditure			Projected Requirements				Five Year Total	Total Project
	Project Actuals	Carry Forward	New Funds	Year 1 Total	Year 2 FY 2011-12	Year 3 FY 2012-13	Year 4 FY 2013-14	Year 5 FY 2014-15		
Land & Improvements	1,498,678			-					-	1,498,678
Buildings & Improvements	128,921	6,900,000		6,900,000					6,900,000	7,028,921
Professional Services	1,050	75,000		75,000					75,000	76,050
Utilities	516	400,000		400,000					400,000	400,516
Engineering & Architectural	822,069	175,000		175,000					175,000	997,069
Equipment & Furniture		200,000		200,000					200,000	200,000
Computers & Software										
Vehicles										
CIP Project Contingency		300,000		300,000					300,000	300,000
<b>Capital Outlay Project Totals</b>	<b>2,451,234</b>	<b>8,050,000</b>	<b>-</b>	<b>8,050,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,050,000</b>	<b>10,501,234</b>

Capital Project Funding Source Summary										
<b>District Bond Fund</b>										
2005 General Obligation Bonds	1,537,620			-						1,537,620
2007 General Obligation Bonds	913,614	5,357,484		5,357,484					5,357,484	6,271,098
2010 General Obligation Bonds		2,492,516		2,492,516					2,492,516	2,492,516
Bond Interest										
<b>Sub - Total</b>	<b>2,451,234</b>	<b>7,850,000</b>	<b>-</b>	<b>7,850,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7,850,000</b>	<b>10,301,234</b>
<b>District Capital Fund</b>										
Capital Reserve Carry Forward										
Capital Replacement Fund Carry Forward		200,000		200,000					200,000	200,000
Short Term Financing										
Long Term Financing										
<b>Sub - Total</b>	<b>-</b>	<b>200,000</b>	<b>-</b>	<b>200,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>200,000</b>	<b>200,000</b>
<b>District General Fund</b>										
Tax Levy										
General Fund Fees										
<b>Sub - Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>District Grant Fund</b>										
100% Match										
Less Than 100% Match										
<b>Sub - Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital Funding Project Totals</b>	<b>2,451,234</b>	<b>8,050,000</b>	<b>-</b>	<b>8,050,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,050,000</b>	<b>10,501,234</b>

Capital Project Impact On Operating Budget									
<b>District General Fund</b>									
			627,437	661,901	663,624	665,433	667,334	3,285,729	3,285,729
<b>Capital Project Impact Funding Project Totals</b>			<b>627,437</b>	<b>661,901</b>	<b>663,624</b>	<b>665,433</b>	<b>667,334</b>	<b>3,285,729</b>	<b>3,285,729</b>



**Northwest Fire District Five-Year Capital Improvement Plan  
Project Profile**



**CIP Project Name/ID Code:** SCBA Upgrades New  Replacement   
**Start Date:** 07/2012 **End Date:** 06/2013

**Project Description:** Replace the 120 SCBA's to the new standard.

**Project Justification:** To provide the highest level of safety to our personnel, the airpacks need to be replaced.

Capital Outlay Expenditure Category Summary	Prior FY(s)	Adopted FY 2010-11 Expenditure			Projected Requirements				Five Year Total	Total Project
	Project Actuals	Carry Forward	New Funds	Year 1 Total	Year 2 FY 2011-12	Year 3 FY 2012-13	Year 4 FY 2013-14	Year 5 FY 2014-15		
Land & Improvements				-					-	-
Buildings & Improvements				-					-	-
Professional Services				-					-	-
Utilities				-					-	-
Engineering & Architectural				-					-	-
Equipment & Furniture				-		750,000			750,000	750,000
Computers & Software				-					-	-
Vehicles				-					-	-
CIP Project Contingency				-					-	-
<b>Capital Outlay Project Totals</b>	-	-	-	-	-	750,000	-	-	750,000	750,000

Capital Project Funding Source Summary										
<b>District Bond Fund</b>										
2005 General Obligation Bonds										-
2007 General Obligation Bonds										-
2010 General Obligation Bonds										-
Bond Interest										-
<b>Sub - Total</b>	-	-	-	-	-	-	-	-	-	-
<b>District Capital Fund</b>										
Capital Reserve Carry Forward										-
Capital Replacement Fund Carry Forward										-
Short Term Financing										-
Long Term Financing										-
<b>Sub - Total</b>	-	-	-	-	-	-	-	-	-	-
<b>District General Fund</b>										
Tax Levy						150,000			150,000	150,000
General Fund Fees										-
<b>Sub - Total</b>	-	-	-	-	-	150,000	-	-	150,000	150,000
<b>District Grant Fund</b>										
100% Match										-
Less Than 100% Match						600,000			600,000	600,000
<b>Sub - Total</b>	-	-	-	-	-	600,000	-	-	600,000	600,000
<b>Capital Funding Project Totals</b>	-	-	-	-	-	750,000	-	-	750,000	750,000

Capital Project Impact On Operating Budget										
<b>District General Fund</b>										
<b>Capital Project Impact Funding Project Totals</b>	-	-	-	-	-	-	-	-	-	-



**Northwest Fire District Five-Year Capital Improvement Plan  
Project Profile**



**CIP Project Name/ID Code:** Video Conference System New  Replacement   
**Start Date:** 07/2011 **End Date:** 06/2012

**Project Description:** This project would upgrade our existing VoIP phone system to enable video conferencing.

**Project Justification:** As the District grows, it becomes even more necessary to stay in communication. Video Conferencing is a highly effective way in which to accomplish this goal.

Capital Outlay Expenditure Category Summary	Prior FY(s)	Adopted FY 2010-11 Expenditure			Projected Requirements				Five Year Total	Total Project
	Project Actuals	Carry Forward	New Funds	Year 1 Total	Year 2 FY 2011-12	Year 3 FY 2012-13	Year 4 FY 2013-14	Year 5 FY 2014-15		
Land & Improvements				-					-	-
Buildings & Improvements				-					-	-
Professional Services				-					-	-
Utilities				-					-	-
Engineering & Architectural				-					-	-
Equipment & Furniture				-					-	-
Computers & Software				-	250,000				250,000	250,000
Vehicles				-					-	-
CIP Project Contingency				-	37,500	-			37,500	37,500
<b>Capital Outlay Project Totals</b>				-	<b>287,500</b>	-	-	-	<b>287,500</b>	<b>287,500</b>

Capital Project Funding Source Summary										
<b>District Bond Fund</b>										
2005 General Obligation Bonds				-						-
2007 General Obligation Bonds				-						-
2010 General Obligation Bonds				-						-
Bond Interest				-						-
<b>Sub - Total</b>				-						-
<b>District Capital Fund</b>										
Capital Reserve Carry Forward				-						-
Capital Replacement Fund Carry Forward				-						-
Short Term Financing				-						-
Long Term Financing				-						-
<b>Sub - Total</b>				-						-
<b>District General Fund</b>										
Tax Levy				-	57,500					57,500
General Fund Fees				-						-
<b>Sub - Total</b>				-	<b>57,500</b>	-	-	-		<b>57,500</b>
<b>District Grant Fund</b>										
100% Match				-						-
Less Than 100% Match				-	230,000					230,000
<b>Sub - Total</b>				-	<b>230,000</b>	-	-	-		<b>230,000</b>
<b>Capital Funding Project Totals</b>				-	<b>287,500</b>	-	-	-		<b>287,500</b>

Capital Project Impact On Operating Budget						
District General Fund					10,000	10,000
<b>Capital Project Impact Funding Project Totals</b>					<b>10,000</b>	<b>10,000</b>



**Northwest Fire District Five-Year Capital Improvement Plan  
Project Profile**



**CIP Project Name/ID Code:** Network Upgrades New  Replacement   
**Start Date:** 07/2008 **End Date:** 06/2013

**Project Description:** This project will upgrade the communication links between stations within the consortium to licensed links. Each link will cost approximately \$60,000 each and the plan is to replace two per year for a total of six. However, it is becoming apparent, that we need to start planning for replacement as well. Some of our non-licensed links are no longer useable due to congestion and they need to be replaced with licensed links. Furthermore, some of the links will be experiencing end of life cycle in Year 2012/13.

**Project Justification:** Since we operate an Radio over Internet Protocol (RoIP) system, we must have 99.9% reliable network to transmit vital emergency communications.

Capital Outlay Expenditure Category Summary	Prior FY(s)	Adopted FY 2010-11 Expenditure			Projected Requirements				Five Year Total	Total Project
	Project Actuals	Carry Forward	New Funds	Year 1 Total	Year 2 FY 2011-12	Year 3 FY 2012-13	Year 4 FY 2013-14	Year 5 FY 2014-15		
Land & Improvements				-					-	-
Buildings & Improvements				-					-	-
Professional Services				-					-	-
Utilities				-					-	-
Engineering & Architectural				-					-	-
Equipment & Furniture				-					-	-
Computers & Software	269,280		124,800	124,800	129,792	181,709			436,301	705,581
Vehicles				-					-	-
CIP Project Contingency			12,480	12,480	12,979	18,171			43,630	43,630
<b>Capital Outlay Project Totals</b>	<b>269,280</b>	<b>-</b>	<b>137,280</b>	<b>137,280</b>	<b>142,771</b>	<b>199,880</b>	<b>-</b>	<b>-</b>	<b>479,931</b>	<b>749,211</b>

Capital Project Funding Source Summary										
<b>District Bond Fund</b>										
2005 General Obligation Bonds				-						-
2007 General Obligation Bonds				-						-
2010 General Obligation Bonds				-						-
Bond Interest				-						-
<b>Sub - Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>District Capital Fund</b>										
Capital Reserve Carry Forward				-						-
Capital Replacement Fund Carry Forward				-						-
Short Term Financing				-						-
Long Term Financing				-						-
<b>Sub - Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>District General Fund</b>										
Tax Levy	269,280		137,280	137,280	142,771	199,880			479,931	749,211
General Fund Fees				-						-
<b>Sub - Total</b>	<b>269,280</b>	<b>-</b>	<b>137,280</b>	<b>137,280</b>	<b>142,771</b>	<b>199,880</b>	<b>-</b>	<b>-</b>	<b>479,931</b>	<b>749,211</b>
<b>District Grant Fund</b>										
100% Match				-						-
Less Than 100% Match				-						-
<b>Sub - Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital Funding Project Totals</b>	<b>269,280</b>	<b>-</b>	<b>137,280</b>	<b>137,280</b>	<b>142,771</b>	<b>199,880</b>	<b>-</b>	<b>-</b>	<b>479,931</b>	<b>749,211</b>

Capital Project Impact On Operating Budget										
<b>District General Fund</b>										
<b>Capital Project Impact Funding Project Totals</b>										



**Northwest Fire District Five-Year Capital Improvement Plan  
Project Profile**



**CIP Project Name/ID Code:** Server Replacement New  Replacement   
**Start Date:** 07/2009 **End Date:** 06/2013

**Project Description:** Replace two of our 14 servers over the next five years.

**Project Justification:** The District needs to regularly replace its servers. Over the next five years, two of them are due.

Capital Outlay Expenditure Category Summary	Prior FY(s) Project Actuals	Adopted FY 2010-11 Expenditure			Projected Requirements				Five Year Total	Total Project
		Carry Forward	New Funds	Year 1 Total	Year 2 FY 2011-12	Year 3 FY 2012-13	Year 4 FY 2013-14	Year 5 FY 2014-15		
Land & Improvements				-					-	-
Buildings & Improvements				-					-	-
Professional Services				-					-	-
Utilities				-					-	-
Engineering & Architectural				-					-	-
Equipment & Furniture				-					-	-
Computers & Software	46,000		-	-		45,000			45,000	91,000
Vehicles				-					-	-
CIP Project Contingency				-		12,000	-		12,000	12,000
<b>Capital Outlay Project Totals</b>	<b>46,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>57,000</b>	<b>-</b>	<b>-</b>	<b>57,000</b>	<b>103,000</b>

Capital Project Funding Source Summary										
<b>District Bond Fund</b>										
2005 General Obligation Bonds				-						-
2007 General Obligation Bonds				-						-
2010 General Obligation Bonds				-						-
Bond Interest				-						-
<b>Sub - Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>District Capital Fund</b>										
Capital Reserve Carry Forward				-						-
Capital Replacement Fund Carry Forward				-						-
Short Term Financing				-						-
Long Term Financing				-						-
<b>Sub - Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>District General Fund</b>										
Tax Levy	46,000			-		57,000			57,000	103,000
General Fund Fees				-						-
<b>Sub - Total</b>	<b>46,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>57,000</b>	<b>-</b>	<b>-</b>	<b>57,000</b>	<b>103,000</b>
<b>District Grant Fund</b>										
100% Match				-						-
Less Than 100% Match				-						-
<b>Sub - Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital Funding Project Totals</b>	<b>46,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>57,000</b>	<b>-</b>	<b>-</b>	<b>57,000</b>	<b>103,000</b>

Capital Project Impact On Operating Budget										
<b>District General Fund</b>										
									-	-
<b>Capital Project Impact Funding Project Totals</b>									-	-





**Northwest Fire District Five-Year Capital Improvement Plan  
Project Profile**



**CIP Project Name/ID Code:** Facility Replacement Plan New  Replacement   
**Start Date:** 07/2010 **End Date:** 06/2014

**Project Description:** Perform remodels of all facilities programmed. These facilities include Station 37 and Battalion Headquarters for a light remodel. Admin for a medium remodel. The BC HQ are scheduled for FY2011. Station 37 for FY2013. Admin for FY 2014

**Project Justification:** Physical plant needs to be maintained for cost control and safe working conditions.

Capital Outlay Expenditure Category Summary	Prior FY(s) Project Actuals	Adopted FY 2010-11 Expenditure			Projected Requirements				Five Year Total	Total Project
		Carry Forward	New Funds	Year 1 Total	Year 2 FY 2011-12	Year 3 FY 2012-13	Year 4 FY 2013-14	Year 5 FY 2014-15		
Land & Improvements				-					-	-
Buildings & Improvements				75,000	-	86,400	360,000	-	521,400	521,400
Professional Services				-					-	-
Utilities				-					-	-
Engineering & Architectural				-					-	-
Equipment & Furniture				-					-	-
Computers & Software				-			-		-	-
Vehicles				-					-	-
CIP Project Contingency				-		8,640	36,000		44,640	44,640
<b>Capital Outlay Project Totals</b>	-	-	-	75,000	-	95,040	396,000	-	566,040	566,040

Capital Project Funding Source Summary											
<b>District Bond Fund</b>											
2005 General Obligation Bonds										-	-
2007 General Obligation Bonds										-	-
2010 General Obligation Bonds										-	-
Bond Interest										-	-
<b>Sub - Total</b>	-	-	-	-	-	-	-	-	-	-	-
<b>District Capital Fund</b>											
Capital Reserve Carry Forward										-	-
Capital Replacement Fund Carry Forward										-	-
Short Term Financing										-	-
Long Term Financing										-	-
<b>Sub - Total</b>	-	-	-	-	-	-	-	-	-	-	-
<b>District General Fund</b>											
Tax Levy				75,000	75,000		95,040	396,000		566,040	566,040
General Fund Fees										-	-
<b>Sub - Total</b>	-	-	75,000	75,000			95,040	396,000		566,040	566,040
<b>District Grant Fund</b>											
100% Match										-	-
Less Than 100% Match										-	-
<b>Sub - Total</b>	-	-	-	-	-	-	-	-	-	-	-
<b>Capital Funding Project Totals</b>	-	-	75,000	75,000			95,040	396,000		566,040	566,040

Capital Project Impact On Operating Budget											
<b>District General Fund</b>											
<b>Capital Project Impact Funding Project Totals</b>										-	-



**Northwest Fire District Five-Year Capital Improvement Plan  
Project Profile**



CIP Project Name/ID Code: County Dispatch - CAD New  Replacement   
 Start Date: 07/2010 End Date: 06/2011

**Project Description:** NWFD to switch to County Fire Dispatch vs current Tucson GSA dispatch

**Project Justification:** NWFD currently contracts with the City of Tucson for dispatch services for about \$1.2M per year. Unfortunately, this rate seems expensive given the level of service we are receiving. The City's call processing time is extensive and is only meeting the standard of 60 seconds 52% of the time whereas they should be meeting this standard at 95% of the time. Furthermore, the system is antiquated and regularly recommends an inappropriate unit. Furthermore, Pima County has received bond funding to create a county wide communication systems in which most county fire agencies would combine in one regional dispatch center to achieve agency interoperability.

Capital Outlay Expenditure Category Summary	Prior FY(s) Project Actuals	Adopted FY 2010-11 Expenditure			Projected Requirements				Five Year Total	Total Project
		Carry Forward	New Funds	Year 1 Total	Year 2 FY 2011-12	Year 3 FY 2012-13	Year 4 FY 2013-14	Year 5 FY 2014-15		
Land & Improvements				-					-	-
Buildings & Improvements				-					-	-
Professional Services				-					-	-
Utilities				-					-	-
Engineering & Architectural				-					-	-
Equipment & Furniture				-					-	-
Computers & Software				-					-	-
Vehicles				-					-	-
CIP Project Contingency				-					-	-
<b>Capital Outlay Project Totals</b>	-	-	1,250,000	1,250,000	-	-	-	-	1,250,000	1,250,000

Capital Project Funding Source Summary										
<b>District Bond Fund</b>										
2005 General Obligation Bonds				-						-
2007 General Obligation Bonds				-						-
2010 General Obligation Bonds				-						-
Bond Interest				-						-
<b>Sub - Total</b>	-	-	-	-	-	-	-	-	-	-
<b>District Capital Fund</b>										
Capital Reserve Carry Forward				-						-
Capital Replacement Fund Carry Forward				-						-
Short Term Financing				-						-
Long Term Financing				-						-
<b>Sub - Total</b>	-	-	-	-	-	-	-	-	-	-
<b>District General Fund</b>										
Tax Levy				250,000	250,000				250,000	250,000
General Fund Fees				-	-				-	-
<b>Sub - Total</b>	-	-	250,000	250,000	-	-	-	-	250,000	250,000
<b>District Grant Fund</b>										
100% Match				-	-				-	-
Less Than 100% Match				1,000,000	1,000,000				1,000,000	1,000,000
<b>Sub - Total</b>	-	-	1,000,000	1,000,000	-	-	-	-	1,000,000	1,000,000
<b>Capital Funding Project Totals</b>	-	-	1,250,000	1,250,000	-	-	-	-	1,250,000	1,250,000

Capital Project Impact On Operating Budget									
<b>District General Fund</b>									
				1,277,296	1,328,388	1,381,523	1,436,784	5,423,991	5,423,991
<b>Capital Project Impact Funding Project Totals</b>	-	-	-	1,277,296	1,328,388	1,381,523	1,436,784	5,423,991	5,423,991



## Northwest Fire District Five-Year Capital Improvement Plan Project Profile



**CIP Project Name/ID Code:** First Watch Episodic Monitoring New  Replacement   
**Start Date:** 07/2010 **End Date:** 06/2011

**Project Description:** Installation of Operational Performance Monitoring

**Project Justification:** This piece of software will provide real-time monitoring of response performance of the customer service interval; including call processing, turnout time, and response times. It will assist in decision making for ambulance availability levels, hospital-patient transfer time. This programs is vital to track our strategic plan performance goals. Directly related to technology utilization objective and indirectly related to almost all strategic initiatives.

Capital Outlay Expenditure Category Summary	Prior FY(s) Project Actuals	Adopted FY 2010-11 Expenditure			Year 2	Projected Requirements			Five Year Total	Total Project
		Carry Forward	New Funds	Year 1 Total	FY 2011-12	Year 3 FY 2012-13	Year 4 FY 2013-14	Year 5 FY 2014-15		
Land & Improvements				-					-	-
Buildings & Improvements				-					-	-
Professional Services				-					-	-
Utilities				-					-	-
Engineering & Architectural				-					-	-
Equipment & Furniture				-					-	-
Computers & Software			56,002	56,002			-		56,002	56,002
Vehicles				-					-	-
CIP Project Contingency				-					-	-
<b>Capital Outlay Project Totals</b>	-	-	56,002	56,002	-	-	-	-	56,002	56,002

Capital Project Funding Source Summary										
<b>District Bond Fund</b>										
2005 General Obligation Bonds				-					-	-
2007 General Obligation Bonds				-					-	-
2010 General Obligation Bonds				-					-	-
Bond Interest				-					-	-
<b>Sub - Total</b>	-	-	-	-	-	-	-	-	-	-
<b>District Capital Fund</b>										
Capital Reserve Carry Forward				-					-	-
Capital Replacement Fund Carry Forward				-					-	-
Short Term Financing				-					-	-
Long Term Financing				-					-	-
<b>Sub - Total</b>	-	-	-	-	-	-	-	-	-	-
<b>District General Fund</b>										
Tax Levy			11,200	11,200					11,200	11,200
General Fund Fees				-					-	-
<b>Sub - Total</b>	-	-	11,200	11,200	-	-	-	-	11,200	11,200
<b>District Grant Fund</b>										
100% Match				-					-	-
Less Than 100% Match			44,802	44,802					44,802	44,802
<b>Sub - Total</b>	-	-	44,802	44,802	-	-	-	-	44,802	44,802
<b>Capital Funding Project Totals</b>	-	-	56,002	56,002	-	-	-	-	56,002	56,002

Capital Project Impact On Operating Budget										
<b>District General Fund</b>										
					6,036	6,036	6,036	6,036	24,144	24,144
<b>Capital Project Impact Funding Project Totals</b>					-	6,036	6,036	6,036	6,036	24,144



**Northwest Fire District Five-Year Capital Improvement Plan  
Project Profile**



**CIP Project Name/ID Code:** Fleet Facility Improvements New  Replacement   
**Start Date:** 07/2010 **End Date:** 06/2011

**Project Description:** Expansion/Improvements of Fleet Facilities

**Project Justification:** Fleet facilities are currently exceeded with the number of units possessed by the District. Lifts are aging and this year we were advised of the difficulty in certification due to the origin of the manufacturer. Additional equipment is also necessary to continue the level of service currently provided by EVT personnel.

Capital Outlay Expenditure Category Summary	Prior FY(s) Project Actuals	Adopted FY 2010-11 Expenditure			Projected Requirements				Five Year Total	Total Project
		Carry Forward	New Funds	Year 1 Total	Year 2 FY 2011-12	Year 3 FY 2012-13	Year 4 FY 2013-14	Year 5 FY 2014-15		
Land & Improvements				-					-	-
Buildings & Improvements			550,000	550,000					550,000	550,000
Professional Services				-					-	-
Utilities				-					-	-
Engineering & Architectural				-					-	-
Equipment & Furniture			60,000	60,000					60,000	60,000
Computers & Software				-					-	-
Vehicles				-					-	-
CIP Project Contingency			61,000	61,000					61,000	61,000
<b>Capital Outlay Project Totals</b>	-	-	671,000	671,000	-	-	-	-	671,000	671,000

Capital Project Funding Source Summary										
<b>District Bond Fund</b>										
2005 General Obligation Bonds				-						-
2007 General Obligation Bonds				-						-
2010 General Obligation Bonds		611,000		611,000						611,000
Bond Interest				-						-
<b>Sub - Total</b>	-	611,000	-	611,000	-	-	-	-	-	611,000
<b>District Capital Fund</b>										
Capital Reserve Carry Forward			55,829	55,829						55,829
Capital Replacement Fund Carry Forward				-						-
Short Term Financing				-						-
Long Term Financing				-						-
<b>Sub - Total</b>	-	55,829	-	55,829	-	-	-	-	-	55,829
<b>District General Fund</b>										
Tax Levy			4,171	4,171						4,171
General Fund Fees				-						-
<b>Sub - Total</b>	-	-	4,171	4,171	-	-	-	-	-	4,171
<b>District Grant Fund</b>										
100% Match				-						-
Less Than 100% Match				-						-
<b>Sub - Total</b>	-	-	-	-	-	-	-	-	-	-
<b>Capital Funding Project Totals</b>	-	666,829	4,171	671,000	-	-	-	-	-	671,000

Capital Project Impact On Operating Budget						
<b>District General Fund</b>						
		15,600	16,224	16,873	17,548	66,245
<b>Capital Project Impact Funding Project Totals</b>	-	15,600	16,224	16,873	17,548	66,245



**Northwest Fire District Five-Year Capital Improvement Plan  
Project Profile**



**CIP Project Name/ID Code:** Monitor/Defibrillator Improvements New \_\_\_ Replacement X \_\_\_  
**Start Date:** 07/2010 **End Date:** 06/2011

**Project Description:** Replacement of Monitor/Defibrillators

**Project Justification:** FDA and best practices management suggests continual replacement of these sophisticated biomedical systems to reduce liability related to failure. Standards of care in our immediate region further suggest a regular replacement plan not exceeding a 5-7 year rotation due to the type and conditions of use in our scope.

Capital Outlay Expenditure Category Summary	Prior FY(s)	Adopted FY 2010-11 Expenditure			Projected Requirements				Five Year Total	Total Project
	Project Actuals	Carry Forward	New Funds	Year 1 Total	Year 2 FY 2011-12	Year 3 FY 2012-13	Year 4 FY 2013-14	Year 5 FY 2014-15		
Land & Improvements				-					-	-
Buildings & Improvements				-					-	-
Professional Services				-					-	-
Utilities				-					-	-
Engineering & Architectural				-					-	-
Equipment & Furniture			560,541	560,541					560,541	560,541
Computers & Software				-					-	-
Vehicles				-					-	-
CIP Project Contingency				-					-	-
<b>Capital Outlay Project Totals</b>	-	-	560,541	560,541	-	-	-	-	560,541	560,541

Capital Project Funding Source Summary										
<b>District Bond Fund</b>										
2005 General Obligation Bonds				-						-
2007 General Obligation Bonds				-						-
2010 General Obligation Bonds				-						-
Bond Interest				-						-
<b>Sub - Total</b>	-	-	-	-	-	-	-	-	-	-
<b>District Capital Fund</b>										
Capital Reserve Carry Forward				-						-
Capital Replacement Fund Carry Forward				-						-
Short Term Financing				-						-
Long Term Financing				-						-
<b>Sub - Total</b>	-	-	-	-	-	-	-	-	-	-
<b>District General Fund</b>										
Tax Levy			257,308	257,308					257,308	257,308
General Fund Fees				-						-
<b>Sub - Total</b>	-	-	257,308	257,308	-	-	-	-	257,308	257,308
<b>District Grant Fund</b>										
100% Match				-						-
Less Than 100% Match			303,233	303,233					303,233	303,233
<b>Sub - Total</b>	-	-	303,233	303,233	-	-	-	-	303,233	303,233
<b>Capital Funding Project Totals</b>	-	-	560,541	560,541	-	-	-	-	560,541	560,541

Capital Project Impact On Operating Budget Summary							
<b>District General Fund</b>							
				5,500	5,500	5,500	27,500
				5,500	5,500	5,500	27,500
<b>Capital Project Impact Funding Project Totals</b>				5,500	5,500	5,500	27,500



**Northwest Fire District Five-Year Capital Improvement Plan  
Project Profile**



**CIP Project Name/ID Code:** Thermal Imaging Camera Replacement      New\_\_\_X Replacement\_\_\_  
**Start Date:** 07/2010      **End Date:** 06/2011

**Project Description:** Thermal Imaging Camera replacements

**Project Justification:** The Thermal Imaging Camera is a critical component in the rapid rescue and suppression environment. Currently in early generation cameras and we have been experiencing failures regularly with no improvement or replacement plan in place. This is a very necessary plan for equipment replacement as there is none in place currently.

Capital Outlay Expenditure Category Summary	Prior FY(s) Project Actuals	Adopted FY 2010-11 Expenditure			Projected Requirements				Five Year Total	Total Project
		Carry Forward	New Funds	Year 1 Total	Year 2 FY 2011-12	Year 3 FY 2012-13	Year 4 FY 2013-14	Year 5 FY 2014-15		
Land & Improvements				-					-	-
Buildings & Improvements				-					-	-
Professional Services				-					-	-
Utilities				-					-	-
Engineering & Architectural				-					-	-
Equipment & Furniture			25,380	25,380					25,380	25,380
Computers & Software				-					-	-
Vehicles				-					-	-
CIP Project Contingency			2,500	2,500					2,500	2,500
<b>Capital Outlay Project Totals</b>	-	-	27,880	27,880	-	-	-	-	27,880	27,880

Capital Project Funding Source Summary										
<b>District Bond Fund</b>										
2005 General Obligation Bonds				-						-
2007 General Obligation Bonds				-						-
2010 General Obligation Bonds				-						-
Bond Interest				-						-
<b>Sub - Total</b>	-	-	-	-	-	-	-	-	-	-
<b>District Capital Fund</b>										
Capital Reserve Carry Forward				-						-
Capital Replacement Fund Carry Forward				-						-
Short Term Financing				-						-
Long Term Financing				-						-
<b>Sub - Total</b>	-	-	-	-	-	-	-	-	-	-
<b>District General Fund</b>										
Tax Levy			27,880	27,880					27,880	27,880
General Fund Fees				-					-	-
<b>Sub - Total</b>	-	-	27,880	27,880	-	-	-	-	27,880	27,880
<b>District Grant Fund</b>										
100% Match				-						-
Less Than 100% Match				-						-
<b>Sub - Total</b>	-	-	-	-	-	-	-	-	-	-
<b>Capital Funding Project Totals</b>	-	-	27,880	27,880	-	-	-	-	27,880	27,880

Capital Project Impact On Operating Budget										
<b>District General Fund</b>										
										-
<b>Capital Project Impact Funding Project Totals</b>										-



## Northwest Fire District Five-Year Capital Improvement Plan Project Profile



**CIP Project Name/ID Code:** Electronic Patient Care Reporting New  Replacement   
**Start Date:** 07/2010 **End Date:** 06/2011

**Project Description:** The ePCR is an electronic patient care reporting system that gives the paramedic a means to quickly produce accurate and complete patient care reports.

**Project Justification:** The ePCR will stream line the process of patient documentation as the current system is time intensive and does not provide timely remediation on issues discovered during the Q/A review.

Capital Outlay Expenditure Category Summary	Prior FY(s) Project Actuals	Adopted FY 2010-11 Expenditure			Projected Requirements				Five Year Total	Total Project
		Carry Forward	New Funds	Year 1 Total	Year 2 FY 2011-12	Year 3 FY 2012-13	Year 4 FY 2013-14	Year 5 FY 2014-15		
Land & Improvements				-					-	-
Buildings & Improvements				-					-	-
Professional Services				-					-	-
Utilities				-					-	-
Engineering & Architectural				-					-	-
Equipment & Furniture				-					-	-
Computers & Software				-					-	-
Vehicles			308,620	308,620					308,620	308,620
CIP Project Contingency			29,920	29,920					29,920	29,920
<b>Capital Outlay Project Totals</b>	-	-	338,540	338,540	-	-	-	-	338,540	338,540

Capital Project Funding Source Summary										
<b>District Bond Fund</b>										
2005 General Obligation Bonds				-						-
2007 General Obligation Bonds				-						-
2010 General Obligation Bonds				-						-
Bond Interest				-						-
<b>Sub - Total</b>	-	-	-	-	-	-	-	-	-	-
<b>District Capital Fund</b>										
Capital Reserve Carry Forward				-						-
Capital Replacement Fund Carry Forward				-						-
Short Term Financing				-						-
Long Term Financing				-						-
<b>Sub - Total</b>	-	-	-	-	-	-	-	-	-	-
<b>District General Fund</b>										
Tax Levy			67,708	67,708					67,708	67,708
General Fund Fees										-
<b>Sub - Total</b>	-	-	67,708	67,708	-	-	-	-	67,708	67,708
<b>District Grant Fund</b>										
100% Match										-
Less Than 100% Match			270,832	270,832					270,832	270,832
<b>Sub - Total</b>	-	-	270,832	270,832	-	-	-	-	270,832	270,832
<b>Capital Funding Project Totals</b>	-	-	338,540	338,540	-	-	-	-	338,540	338,540

Capital Project Impact On Operating Budget						
<b>District General Fund</b>						
				40,914	42,550	44,252
				46,022	173,738	173,738
<b>Capital Project Impact Funding Project Totals</b>				-	40,914	42,550
				44,252	46,022	173,738
				173,738	173,738	173,738



**Northwest Fire District Five-Year Capital Improvement Plan  
Project Profile**



**CIP Project Name/ID Code:** Vehicle Replacement Program New\_\_\_ Replacement\_X\_\_  
**Start Date:** 07/2009 **End Date:** 06/2015

**Project Description:** This is the Districts vehicle replacement program. Under operational impact, the non CIP vehicles are listed.

**Project Justification:** To maintain a safe and reliable fleet, the vehicles must be replaced on a regular basis.

Capital Outlay Expenditure Category Summary	Prior FY(s)	Adopted FY 2010-11 Expenditure			Projected Requirements				Five Year Total	Total Project
	Project Actuals	Carry Forward	New Funds	Year 1 Total	Year 2 FY 2011-12	Year 3 FY 2012-13	Year 4 FY 2013-14	Year 5 FY 2014-15		
Land & Improvements				-					-	-
Buildings & Improvements				-					-	-
Professional Services				-					-	-
Utilities				-					-	-
Engineering & Architectural				-					-	-
Equipment & Furniture				-					-	-
Computers & Software				-					-	-
Vehicles	1,537,800		871,764	871,764	919,000	924,000	1,659,000	391,000	4,764,764	6,302,564
CIP Project Contingency			-	-	91,900	92,400	165,900	39,100	389,300	389,300
<b>Capital Outlay Project Totals</b>	<b>1,537,800</b>	<b>-</b>	<b>871,764</b>	<b>871,764</b>	<b>1,010,900</b>	<b>1,016,400</b>	<b>1,824,900</b>	<b>430,100</b>	<b>5,154,064</b>	<b>6,691,864</b>

Capital Project Funding Source Summary										
<b>District Bond Fund</b>										
2005 General Obligation Bonds				-						-
2007 General Obligation Bonds				-						-
2010 General Obligation Bonds				-						-
Bond Interest				-						-
<b>Sub - Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>District Capital Fund</b>										
Capital Reserve Carry Forward				-						-
Capital Replacement Fund Carry Forward				-		508,200		215,050	723,250	723,250
Short Term Financing				-						-
Long Term Financing				-						-
<b>Sub - Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>508,200</b>	<b>-</b>	<b>215,050</b>	<b>723,250</b>	<b>723,250</b>
<b>District General Fund</b>										
Tax Levy	1,537,800		871,764	871,764	1,010,900	508,200	1,824,900	215,050	4,430,814	5,968,614
General Fund Fees				-						-
<b>Sub - Total</b>	<b>1,537,800</b>	<b>-</b>	<b>871,764</b>	<b>871,764</b>	<b>1,010,900</b>	<b>508,200</b>	<b>1,824,900</b>	<b>215,050</b>	<b>4,430,814</b>	<b>5,968,614</b>
<b>District Grant Fund</b>										
100% Match				-						-
Less Than 100% Match				-						-
<b>Sub - Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital Funding Project Totals</b>	<b>1,537,800</b>	<b>-</b>	<b>871,764</b>	<b>871,764</b>	<b>1,010,900</b>	<b>1,016,400</b>	<b>1,824,900</b>	<b>430,100</b>	<b>5,154,064</b>	<b>6,691,864</b>

Capital Project Impact On Operating Budget										
<b>District General Fund</b>										
Capital Project Impact Funding Project Totals				-						-





**Northwest Fire District Five-Year Capital Improvement Plan  
Project Profile**



**CIP Project Name/ID Code:** Rebuild Station 30 New\_\_\_ Replacement\_X\_\_  
**Start Date:** 11/2009 **End Date:** 06/2011

**Project Description:** Demolition of existing station and house on adjoining lot. This will replace this station with a medium station with three bays and nine personnel. The existing truck bays and old Admin Annex will be remodeled to be used for the Wildland Operations Center.

**Project Justification:** The facility replacement plan shows that this stations is overdue for demolition. furthermore, the strategic plan requires that we provide for rapid response and a new station would drastically improve the turnout times for this facility.

Capital Outlay Expenditure Category Summary	Prior FY(s) Project Actuals	Adopted FY 2010-11 Expenditure			Projected Requirements				Five Year Total	Total Project
		Carry Forward	New Funds	Year 1 Total	Year 2 FY 2011-12	Year 3 FY 2012-13	Year 4 FY 2013-14	Year 5 FY 2014-15		
Land & Improvements				-					-	-
Buildings & Improvements		3,161,668		3,161,668					3,161,668	3,161,668
Professional Services				-					-	-
Utilities		217,000		217,000					217,000	217,000
Engineering & Architectural		281,617		281,617					281,617	281,617
Equipment & Furniture		219,708		219,708					219,708	219,708
Computers & Software				-					-	-
Vehicles				-					-	-
CIP Project Contingency		383,999		383,999					383,999	383,999
<b>Capital Outlay Project Totals</b>	-	4,263,992	-	4,263,992	-	-	-	-	4,263,992	4,263,992

Capital Project Funding Source Summary										
<b>District Bond Fund</b>										
2005 General Obligation Bonds				-						-
2007 General Obligation Bonds				-						-
2010 General Obligation Bonds		4,044,284		4,044,284						4,044,284
Bond Interest				-						-
<b>Sub - Total</b>	-	4,044,284	-	4,044,284	-	-	-	-	-	4,044,284
<b>District Capital Fund</b>										
Capital Reserve Carry Forward				-						-
Capital Replacement Fund Carry Forward		219,708		219,708						219,708
Short Term Financing				-						-
Long Term Financing				-						-
<b>Sub - Total</b>	-	219,708	-	219,708	-	-	-	-	-	219,708
<b>District General Fund</b>										
Tax Levy				-						-
General Fund Fees				-						-
<b>Sub - Total</b>	-	-	-	-	-	-	-	-	-	-
<b>District Grant Fund</b>										
100% Match				-						-
Less Than 100% Match				-						-
<b>Sub - Total</b>	-	-	-	-	-	-	-	-	-	-
<b>Capital Funding Project Totals</b>	-	4,263,992	-	4,263,992	-	-	-	-	4,044,284	4,263,992

Capital Project Impact On Operating Budget										
<b>District General Fund</b>				315,350	377,439	379,923	382,506	385,192	1,840,410	1,840,410
<b>Capital Project Impact Funding Project Totals</b>				315,350	377,439	379,923	382,506	385,192	1,840,410	1,840,410



**Northwest Fire District Five-Year Capital Improvement Plan  
Project Profile**



CIP Project Name/ID Code: **Rebuild Station 32** New\_\_ Replacement\_X\_\_  
 Start Date: 11/2009 End Date: 06/2011

**Project Description:** Demolition of existing station. This will replace this station with a medium station with three bays and six personnel. The existing truck bays and old dispatch center will be retained for storage needs.

**Project Justification:** The facility replacement plan shows that this stations is overdue for demolition. furthermore, the strategic plan requires that we provide for rapid response and a new staiton would drastically improve the turnout times for this facility.

Capital Outlay Expenditure Category Summary	Prior FY(s) Project Actuals	Adopted FY 2010-11 Expenditure			Projected Requirements				Five Year Total	Total Project
		Carry Forward	New Funds	Year 1 Total	Year 2 FY 2011-12	Year 3 FY 2012-13	Year 4 FY 2013-14	Year 5 FY 2014-15		
Land & Improvements				-					-	-
Buildings & Improvements		2,385,350		2,385,350					2,385,350	2,385,350
Professional Services				-					-	-
Utilities		207,000		207,000					207,000	207,000
Engineering & Architectural		231,975		231,975					231,975	231,975
Equipment & Furniture		209,060		209,060					209,060	209,060
Computers & Software				-					-	-
Vehicles				-					-	-
CIP Project Contingency		299,338		299,338					299,338	299,338
<b>Capital Outlay Project Totals</b>	-	3,332,723	-	3,332,723	-	-	-	-	3,332,723	3,332,723

Capital Project Funding Source Summary										
<b>District Bond Fund</b>										
2005 General Obligation Bonds				-						-
2007 General Obligation Bonds				-						-
2010 General Obligation Bonds		3,123,663		3,123,663					3,123,663	3,123,663
Bond Interest				-						-
<b>Sub - Total</b>	-	3,123,663	-	3,123,663	-	-	-	-	3,123,663	3,123,663
<b>District Capital Fund</b>										
Capital Reserve Carry Forward				-						-
Capital Replacement Fund Carry Forward		209,060		209,060					209,060	209,060
Short Term Financing				-						-
Long Term Financing				-						-
<b>Sub - Total</b>	-	209,060	-	209,060	-	-	-	-	209,060	209,060
<b>District General Fund</b>										
Tax Levy				-						-
General Fund Fees				-						-
<b>Sub - Total</b>	-	-	-	-	-	-	-	-	-	-
<b>District Grant Fund</b>										
100% Match				-						-
Less Than 100% Match				-						-
<b>Sub - Total</b>	-	-	-	-	-	-	-	-	-	-
<b>Capital Funding Project Totals</b>	-	3,332,723	-	3,332,723	-	-	-	-	3,332,723	3,332,723

Capital Project Impact On Operating Budget							
<b>District General Fund</b>							
	247,166	309,255	311,739	314,322	317,008	1,499,490	1,499,490
<b>Capital Project Impact Funding Project Totals</b>	247,166	309,255	311,739	314,322	317,008	1,499,490	1,499,490